Board of Directors – Gender Quotas



A Nice Bad Idea, or The Future of Governance?





Corporate sponsors actively engage in promoting women talents through the CWF membership.









COMITÉ INTERNATIONAL DE LA CROIX-ROUGE































CWF is proud to organize this event in partnership with

















The WOB Panel

The CWF "Women on Boards" Panel is a biennial event addressing a current topic on the participation of women in corporate and public boards.

It supports the CWF's mission to enhance women's professional development through the sharing of ideas, networking, and the promotion of self-fulfillment to achieve recognition as engaged professionals and influencers of socio-professional life.

CWF's WOB initiative is an exchange and learning platform to promote access to boards through a number of workshops, conferences, and breakfast meetings open to women and men interested.

Stay updated with our events and programs at the CWF website

www.cwf.ch

Program

18:00 **Registration**

18:30 Conference

20:30 Cocktail Dinner

Topic

Board of Directors _ Gender Quotas:

A Nice Bad Idea, or The Future of Governance? Why does gender equality and diversity matter for corporate boards?

With the heightened social and political discourse on gender equality and diversity in today's working environment _ it is more important now than ever to put these questions into the limelight.

Switzerland is now considering implementing gender quotas in the boardrooms of large listed companies. According to a BDO report, the number of women on boards in Switzerland has stagnated from 2014 to 2017. Meanwhile, the share of women on boards in the European Union increased in 23 of the 28 Member States. Most of the significant improvements took place in countries that have taken legislative action and/or had an intensive public debate on the issue.

Despite the rising talks about gender equality and diversity, some questions still remain: Should we rely on self-regulation and market forces to fix the imbalance of gender representation? Or should we consider a more proactive way to raise the number of women on boards?

Through sharing experiences, and varied perspectives, the WOB Panel hopes to foster open and meaningful dialogue between the speakers and the participants.



Corporate Sponsors' Statement

At PwC Switzerland. we focus on gender targets. Our most effective instrument for reaching 20% female leaders by 2020 is our Partner Pipeline Discussion which our business leaders actively support to develop our female talents. To lead by example by preventing gender wage discrimination, we are Equal Salary Certification ambassadors.

Urs Honegger,

Lexmark values individual differences and fosters an open and inclusive environment to attract, retain and develop our diverse global workforce. We focus on diversifying succession of top leaders, providing workplace flexibility that is conducive to family life, and supporting womenspecific network groups within multiple locations around the globe.

Elodie Fresnel, Emea HR Director to make sustainable business more successful WBCSD raised awareness about and celebrated the leading role of women in in business & sustainability through: Launch of Leading Women Awards in 2017 to celebrate women's leadership; Leading Women Awards 2018 - launch in April. Awardees announced in October 2018: Announcement of "Panel Pledge" to end WBCSD participation in men-only panels & calls for equal representation

The leading role of women is crucial

Peter Bakker,
President & Ceo

STMicroelectronics employs 35% women out of 45,500 emplovees worldwide, and our Supervisory Board counts 1/3 of women. ST is a high-tech company: we believe that diversity brings value for innovation and product leadership. Initiatives include specific leadership programs for women, inclusion workshops.

Jean-Louis
Champseix
Group Vice President
Head Of Corporate
Sustainability And
Learning & Development

and promotion of

STEM in schools.

At the heart of international relations and development lies the transformative issue of gender equality. It is our shared responsibility to apply it in everything we do. As an academic institution welcoming students and faculty from all over the world we have included respect for diversity as a core value in our charter. Gender equality is an integral part of such value.

Jacqueline Coté Director of Public Relations

Very few companies have done more than IBM to advance diversity and inclusion - we have been at this for more than a century. This year, IBM was honored with the Catalyst Award for building a workplace that values diversity and inclusion. IBM is the first tech company to be honored in 25 years and the only company to have won four times.

Dr. Christian Keller General Manager IBM Switzerland Deloitte sends a wake-up call to Swiss companies: According to a survey by Deloitte and swissVR, Swiss boards of directors are broadly rejecting gender quotas proposed by the Swiss Federal Council. However. rather than just battling quotas, companies should be proactively searching for female board members - and fast.

Reto Savoia, Vice-CEO Deloitte Switzerland



Building and

leveraging an

inclusive and diverse

team is the richest

new ideas and deep

source of talent.

Svlvie Moreau,

Professional Beauty

President Coty

insights.





























Deloitte

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moderator

Michael McKay

Founder and Presenter, "The McKay Interview"

nter, "The McKay Interview"

Owner and CEO, GetDiversity GmbH Associate Consultant, Harthill Consulting Ltd President, Verband Frauenunternehmen Founder and CEO, UR Management GmbH Lecturer, University of St. Gallen speaker

Esther-Mirjam de Boer

Esther-Mirjam de Boer, age 49, is a coowner and CEO of GetDiversity _ a board search company which was founded in 2007 in order to bring more women on non-executive boards of Swiss corporations.

Esther-Mirjam holds board mandates in four different companies, one of which she chairs. GetDiversity has worked on over 100 mandates for listed and privately held, both large and mid-sized companies from a myriad of industries. It is the most successful board search consulting boutique, in terms of female board members in Switzerland.

Together with Carla Jane Kaufmann, Esther-Mirjam took over the business in 2016. Since 2002, she has been an independent consultant on strategy and leadership development. In 2008, she has started her activities for the association of female entrepreneurs in Switzerland, and became the association's president in 2013. She is also a trained architect from ETH Zürich, with an additional diploma in Business Administration.

She is married, has one daughter, and lives in Zürich, Switzerland.



Michael McKay is an independent

communications consultant who is

Michael can be heard weekly hosting 'The McKay Interview' on World Radio Switzerland, a popular but serious program with prominent people conversing on current issues.

Occasionally, he has been a guest lecturer at universities in Cambridge, Geneva and Fribourg. His clients past and present include HSBC, Ernst & Young, Trafigura, JT International, Intertrust Switzerland, the UK Mission Geneva, EHL, Edwards Lifesciences and Nestlé.





Denise Koopmans

Denise Koopmans is an experience, non-executive director with a broad and international background. She has more than 15 years as a CEO/General Manager of public companies in the technology. professional services and media industry.

Since 2015. Denise is currently a nonexecutive director of public, private, PE portfolio, and family-owned companies active in professional services, media, and insurance industry. Next to these roles, Denise is also a member of the board of YPO Zürich and member of the jury of the annual ASCO Award of the Association of Management Consultant Switzerland.

She graduated from Erasmus University Rotterdam (LL.M), Harvard Business School (AMP), and Insead (IDP-C). Aside from her vast experiences and education, she enjoys spending her free time on art, wine, Africa, nature, and sports. More specifically she likes hiking, rowing, sailing, and skiing.

Denise comes from the Netherlands, but is based in Switzerland. She is fluent in English, French, and German.

Chairman, United Digital Group Non-Executive Director, SanomaOyi Supervisory Board Member, Cooperatie VGZ Supervisory Board Member, Janssen de Jong Groep Member, Verwaltungsrat of Wenk AG Board of Trustees Member, Swiss Data Alliance

Chairman, BCGE Vice-President, Swiss Board Institute Director, Founder, and Honorary Professor, Public-Private Partnership Center at GSEM Vice President, Swiss Institute of Directors

Gilbert J. B. **Probst**

Gilbert J.B. Probst is an honorary professor and director of the Public Private Research Center at Geneva School of Economics and Management, University of Geneva. He is also the chairman of the board of directors of Banque Cantonale de Genève (BCGE).

In addition to these roles, he is the vicepresident of Swiss Board Institute and Swiss Institute of Directors. Gilbert is also the president of SKU, managing director, leadership office at the World Economic Forum (2007-2016).

From 2001 to 2017 he was the co-director of the Executive-MBA at the University of Geneva, and former faculty member at University of St. Gallen, the Wharton School at University of Pennsylvania, and International Management Institute (IMI/ IMD).

Gilbert founded the Geneva Knowledge Forum, Center for Organizational Excellence (St Gallen/Geneva) and Strategic Knowledge Group, Zürich.

Served as a board member for Kuoni Travel Holding, Holcim, Acgiris, EPA/ UNIP, AluMenziken and Schläpfer. His publications include: "Managing Growth", "Learning Organization", "Knowledge Management", "Tackling Complexity", and "Structuring of Organizations".



speaker

Anne Hornung-Soukup

Chair of the Board, TPG

Anne Hornung-Soukup grew up outside of Chicago, then studied in South Africa, Massachusetts, Washington D.C., Paris, and Geneva before settling in Geneva for good. She started her career in finance at a private bank, then decided to set-up her own firm with a partner in 1999. After 11 years of independence, she joined a larger portfolio management firm as a Partner.

Over the years, she has presided, been on the board of, or been active in many Geneva associations including the Career Women's Forum, the American International Club, the American International Women's Club as well as the Cercle Suisse des Administratrices and many others.

In 2016 she was appointed Chair of the Board of Transport publics genevois (TPG) by the Conseil d'Etat of Geneva.

In December 2017, she retired from finance to consecrate time to TPG, as well as to her other passions.

Anne became a Swiss citizen in 1976 when she married her Swiss husband, and her favourite activities include music, and genealogy.



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